

**2021-2030  
CAPITAL IMPROVEMENT  
PROJECT BY CATEGORY**

**PROJECT NUMBER AND DESCRIPTION**

FUND/TYPE	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
<b><u>Airport</u></b>											
71 Runway Protection Zones: Property Acquisition											
Airport Capital Transfer	0	0	0	0	0	23,750	0	0	0	0	23,750
Other Federal	0	0	0	0	0	427,500	0	0	0	0	427,500
Other State	0	0	0	0	0	23,750	0	0	0	0	23,750
Subtotal	0	0	0	0	0	475,000	0	0	0	0	475,000
72 Runway Pavement Improvements											
Airport Capital Transfer	0	0	0	0	0	27,778	0	0	0	1,000	28,778
Airport G.O. Bonds	0	0	0	0	0	0	147,778	147,778	50,000	0	345,556
Other Federal	0	0	0	0	0	500,000	2,660,000	2,660,000	900,000	18,000	6,738,000
Other State	0	0	0	0	0	27,778	147,778	147,778	50,000	1,000	374,334
Subtotal	0	0	0	0	0	555,556	2,955,556	2,955,556	1,000,000	20,000	7,486,668
75 General Airport Repairs											
Airport Capital Transfer	0	10,000	15,000	0	10,000	10,000	10,000	0	0	0	55,000
Airport G.O. Bonds	22,000	0	100,000	30,000	0	0	0	0	0	0	152,000
Subtotal	22,000	10,000	115,000	30,000	10,000	10,000	10,000	0	0	0	207,000
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility											
Airport Capital Transfer	0	0	0	0	0	0	35,000	0	0	0	35,000
Other Federal	0	0	0	0	0	0	630,000	0	0	0	630,000
Other State	0	0	0	0	0	0	35,000	0	0	0	35,000
Subtotal	0	0	0	0	0	0	700,000	0	0	0	700,000

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<b>383 New Airport Terminal Building</b>												
Airport Capital Outlay	0	0	0	12,650	0	0	0	0	0	0	12,650	
Airport G.O. Bonds	0	0	0	0	0	1,729,850	0	0	0	0	1,729,850	
Other Federal	0	0	0	207,000	0	543,000	0	0	0	0	750,000	
Other State	0	0	0	10,350	0	27,150	0	0	0	0	37,500	
Subtotal	0	0	0	230,000	0	2,300,000	0	0	0	0	2,530,000	
<b>468 Reconstruct Taxiway A &amp; Itinerant Ramp</b>												
Airport Capital Transfer	0	0	0	0	0	8,334	8,556	0	0	0	16,890	
Other Federal	0	0	0	0	0	150,000	1,000,000	0	0	0	1,150,000	
Other State	0	0	0	0	0	8,334	55,556	0	0	0	63,890	
Subtotal	0	0	0	0	0	166,668	1,064,112	0	0	0	1,230,780	
<b>471 Airport Fuel Farm</b>												
Airport Capital Transfer	0	0	0	0	0	0	0	27,778	0	0	27,778	
Other Federal	0	0	0	0	0	0	0	500,000	0	0	500,000	
Other State	0	0	0	0	0	0	0	27,778	0	0	27,778	
Subtotal	0	0	0	0	0	0	0	555,556	0	0	555,556	
<b>492 Runway Protection Zone (RPZ) Obstruction Removal</b>												
Airport Capital Transfer	0	0	0	0	0	0	11,400	11,400	0	0	22,800	
Other Federal	0	0	0	0	0	0	205,200	205,200	0	0	410,400	
Other State	0	0	0	0	0	0	11,400	11,400	0	0	22,800	
Subtotal	0	0	0	0	0	0	228,000	228,000	0	0	456,000	
<b>514 Airport Parking Lot Improvements</b>												
Airport G.O. Bonds	0	0	0	0	0	0	0	0	0	320,000	320,000	
Subtotal	0	0	0	0	0	0	0	0	0	320,000	320,000	

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<b>534 Tie Down Rehabilitation and Expansion</b>											
Airport Capital Transfer	0	0	0	0	8,334	37,500	60,000	0	0	0	105,834
Other Federal	0	0	0	0	150,000	675,000	1,080,000	0	0	0	1,905,000
Other State	0	0	0	0	8,334	37,500	60,000	0	0	0	105,834
Subtotal	0	0	0	0	166,668	750,000	1,200,000	0	0	0	2,116,668
<b>536 Hangar Replacement</b>											
Airport Capital Transfer	0	0	0	0	0	0	0	0	0	26,500	26,500
Other Federal	0	0	0	0	0	0	0	0	0	477,000	477,000
Other State	0	0	0	0	0	0	0	0	0	26,500	26,500
Subtotal	0	0	0	0	0	0	0	0	0	530,000	530,000
<b>572 Airport Master Plan</b>											
Airport Capital Transfer	0	0	0	0	0	0	0	10,554	0	0	10,554
Other Federal	0	0	0	0	0	0	0	190,000	0	0	190,000
Other State	0	0	0	0	0	0	0	10,554	0	0	10,554
Subtotal	0	0	0	0	0	0	0	211,108	0	0	211,108
<b>Total Airport</b>	<b>22,000</b>	<b>10,000</b>	<b>115,000</b>	<b>260,000</b>	<b>176,668</b>	<b>4,257,224</b>	<b>6,157,668</b>	<b>3,950,220</b>	<b>1,000,000</b>	<b>870,000</b>	<b>16,818,780</b>
<b><u>Arena</u></b>											
<b>64 Arena Improvements</b>											
Arena G.O. Bonds	505,000	100,000	75,000	650,000	100,000	0	0	0	0	0	1,430,000
General G.O. Bonds	0	0	1,025,000	0	0	0	0	0	0	0	1,025,000
Subtotal	505,000	100,000	1,100,000	650,000	100,000	0	0	0	0	0	2,455,000
<b>Total Arena</b>	<b>505,000</b>	<b>100,000</b>	<b>1,100,000</b>	<b>650,000</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,455,000</b>

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FUND/TYPE	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
<b><u>Bridges</u></b>											
518 Bridge and Dam Maintenance / Repairs											
General G.O. Bonds	0	250,000	0	0	0	0	0	0	0	0	250,000
General Highway Reserve	75,000	75,000	75,000	100,000	0	0	0	0	0	0	325,000
Subtotal	75,000	325,000	75,000	100,000	0	0	0	0	0	0	575,000
588 Loudon Road Bridge Improvement Project											
General G.O. Bonds	0	2,131,000	0	0	0	0	0	0	0	0	2,131,000
Other State	0	8,523,000	0	0	0	0	0	0	0	0	8,523,000
Subtotal	0	10,654,000	0	0	0	0	0	0	0	0	10,654,000
602 Iron Works Road Bridge Replacement Project											
General G.O. Bonds	0	0	0	0	0	400,000	0	0	0	0	400,000
General Highway Reserve	35,000	0	0	0	0	0	0	0	0	0	35,000
Other State	0	0	0	0	0	1,600,000	0	0	0	0	1,600,000
Subtotal	35,000	0	0	0	0	2,000,000	0	0	0	0	2,035,000
603 Washington Street Bridge Replacement Project											
General Capital Close-out	222,855	0	0	0	0	0	0	0	0	0	222,855
General G.O. Bonds	515,000	0	0	0	0	0	0	0	0	0	515,000
Subtotal	737,855	0	0	0	0	0	0	0	0	0	737,855
Total Bridges	847,855	10,979,000	75,000	100,000	0	2,000,000	0	0	0	0	14,001,855
<b><u>Cemeteries</u></b>											
587 Cemetery Improvements											
General G.O. Bonds	50,000 *	80,000	540,000	0	150,000	0	35,000	200,000	0	400,000	1,455,000
Subtotal	50,000	80,000	540,000	0	150,000	0	35,000	200,000	0	400,000	1,455,000

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FUND/TYPE	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
Total Cemeteries	50,000	80,000	540,000	0	150,000	0	35,000	200,000	0	400,000	1,455,000
<b><u>Community Planning/Implementation</u></b>											
563 Master Plan Update											
General Econ. Dev. Reserve	0	0	30,000	0	0	0	0	0	0	0	30,000
General G.O. Bonds	0	30,000	180,000	0	0	0	0	0	0	0	210,000
Subtotal	0	30,000	210,000	0	0	0	0	0	0	0	240,000
599 Zoning Update											
General Capital Transfer	0	0	0	60,000	0	0	0	0	0	0	60,000
Subtotal	0	0	0	60,000	0	0	0	0	0	0	60,000
601 Design Guidelines Update											
General Capital Transfer	0	0	0	0	30,000	0	0	0	0	0	30,000
Subtotal	0	0	0	0	30,000	0	0	0	0	0	30,000
609 Main Street Sign Panels											
Other Federal	0	0	18,000	18,000	0	0	0	0	0	0	36,000
Subtotal	0	0	18,000	18,000	0	0	0	0	0	0	36,000
Total Community Planning/Implementation	0	30,000	228,000	78,000	30,000	0	0	0	0	0	366,000
<b><u>Downtown</u></b>											
97 Low Avenue Improvements											
Other Tax Increment Financing	0	0	0	400,000	4,000,000	0	0	0	0	0	4,400,000
Subtotal	0	0	0	400,000	4,000,000	0	0	0	0	0	4,400,000

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FUND/TYPE	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
579 Downtown Squares											
General G.O. Bonds	25,000	0	215,000	1,500,000	20,000	0	0	0	500,000	0	2,260,000
Subtotal	25,000	0	215,000	1,500,000	20,000	0	0	0	500,000	0	2,260,000
589 Downtown Corridor Streetscape Improvement Project											
General G.O. Bonds	0	0	450,000	620,000	850,000	610,000	450,000	360,000	200,000	380,000	3,920,000
Subtotal	0	0	450,000	620,000	850,000	610,000	450,000	360,000	200,000	380,000	3,920,000
590 Downtown Civic District Sidewalk Replacement											
General G.O. Bonds	0	0	0	0	750,000	0	0	0	0	0	750,000
Subtotal	0	0	0	0	750,000	0	0	0	0	0	750,000
Total Downtown	25,000	0	665,000	2,520,000	5,620,000	610,000	450,000	360,000	700,000	380,000	11,330,000
<b><u>Fire Vehicles</u></b>											
4 Fire Department Vehicle Replacement											
General Capital Close-out	1,331	0	0	0	0	0	0	0	0	0	1,331
General G.O. Bonds	695,000	765,000	1,500,000	975,000	1,495,000	920,000	795,000	100,000	325,000	935,000	8,505,000
Subtotal	696,331	765,000	1,500,000	975,000	1,495,000	920,000	795,000	100,000	325,000	935,000	8,506,331
Total Fire Vehicles	696,331	765,000	1,500,000	975,000	1,495,000	920,000	795,000	100,000	325,000	935,000	8,506,331
<b><u>Golf</u></b>											
107 Golf Course Club House and Maintenance Buildings											
General G.O. Bonds	0	45,000	0	0	100,000	100,000	0	100,000	2,850,000	0	3,195,000
Golf Capital Transfer	0	25,000	0	0	0	0	0	0	0	0	25,000
Golf G.O. Bonds	0	0	0	10,000	0	50,000	10,000	0	0	0	70,000
Subtotal	0	70,000	0	10,000	100,000	150,000	10,000	100,000	2,850,000	0	3,290,000

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<b>235 Golf Course Grounds Improvements</b>											
General G.O. Bonds	195,000 *	285,000	285,000	325,000	0	0	0	0	0	0	1,090,000
Golf G.O. Bonds	75,000 *	65,000	15,000	80,000	60,000	60,000	50,000	50,000	0	0	455,000
Subtotal	270,000	350,000	300,000	405,000	60,000	60,000	50,000	50,000	0	0	1,545,000
<b>530 Golf Course Equipment</b>											
Golf G.O. Bonds	60,000 *	60,000	30,000	30,000	60,000	30,000	60,000	30,000	30,000	0	390,000
Subtotal	60,000	60,000	30,000	30,000	60,000	30,000	60,000	30,000	30,000	0	390,000
<b>Total Golf</b>	<b>330,000</b>	<b>480,000</b>	<b>330,000</b>	<b>445,000</b>	<b>220,000</b>	<b>240,000</b>	<b>120,000</b>	<b>180,000</b>	<b>2,880,000</b>	<b>0</b>	<b>5,225,000</b>
<b><u>GSD Vehicles</u></b>											
<b>121 Vehicle &amp; Equipment Replacement Program</b>											
General G.O. Bonds	800,000	998,000	1,292,000	1,042,000	1,057,000	1,255,000	1,296,000	1,603,000	1,456,000	1,261,000	12,060,000
Sewer G.O. Bonds	0	160,000	525,000	365,000	260,000	180,000	200,000	147,000	250,000	317,000	2,404,000
Water G.O. Bonds	266,000	202,000	52,000	68,000	110,000	60,000	60,000	220,000	203,000	73,000	1,314,000
Subtotal	1,066,000	1,360,000	1,869,000	1,475,000	1,427,000	1,495,000	1,556,000	1,970,000	1,909,000	1,651,000	15,778,000
<b>Total GSD Vehicles</b>	<b>1,066,000</b>	<b>1,360,000</b>	<b>1,869,000</b>	<b>1,475,000</b>	<b>1,427,000</b>	<b>1,495,000</b>	<b>1,556,000</b>	<b>1,970,000</b>	<b>1,909,000</b>	<b>1,651,000</b>	<b>15,778,000</b>
<b><u>Information Technology &amp; Communications</u></b>											
<b>2 Information Technology Hardware &amp; Software Replacement</b>											
General Capital Transfer	221,000	214,750	183,750	247,500	187,500	183,500	166,500	187,500	220,000	214,750	2,026,750
Sewer Capital Transfer	23,500	19,125	30,625	41,250	31,250	17,250	27,750	31,250	25,000	19,125	266,125
Water Capital Transfer	23,500	19,125	30,625	41,250	31,250	17,250	27,750	31,250	25,000	19,125	266,125
Subtotal	268,000	253,000	245,000	330,000	250,000	218,000	222,000	250,000	270,000	253,000	2,559,000

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130 Multi-Function Photocopy Machines											
General Capital Transfer	8,000	39,000	76,000	31,000	35,000	8,000	41,000	39,000	33,000	75,000	385,000
Subtotal	8,000	39,000	76,000	31,000	35,000	8,000	41,000	39,000	33,000	75,000	385,000
297 Geographic Information Systems (GIS)											
General Capital Transfer	3,500	3,500	73,500	3,500	3,500	3,500	3,500	3,000	0	0	97,500
Sewer Capital Transfer	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,000	0	0	27,500
Water Capital Transfer	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,000	0	0	27,500
Subtotal	10,500	10,500	80,500	10,500	10,500	10,500	10,500	9,000	0	0	152,500
302 Enterprise Wide Information Systems Applications											
General Capital Transfer	0	0	0	112,500	0	0	0	0	0	0	112,500
Sewer Capital Transfer	0	0	0	18,750	0	0	0	0	0	0	18,750
Water Capital Transfer	0	0	0	18,750	0	0	0	0	0	0	18,750
Subtotal	0	0	0	150,000	0	0	0	0	0	0	150,000
477 Library Equipment Replacement											
General Capital Transfer	0	30,000	35,000	0	24,000	0	0	0	0	0	89,000
Subtotal	0	30,000	35,000	0	24,000	0	0	0	0	0	89,000
525 Telephone System Replacement Program											
General Capital Transfer	0	0	0	0	0	225,000	0	0	0	0	225,000
Sewer Capital Transfer	0	0	0	0	0	37,500	0	0	0	0	37,500
Water Capital Transfer	0	0	0	0	0	37,500	0	0	0	0	37,500
Subtotal	0	0	0	0	0	300,000	0	0	0	0	300,000
615 Fiber System Replacement											
General Capital Transfer	0	0	0	0	0	25,000	500,000	0	0	0	525,000
Subtotal	0	0	0	0	0	25,000	500,000	0	0	0	525,000

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Total Information Technology & Communications	286,500	332,500	436,500	521,500	319,500	561,500	773,500	298,000	303,000	328,000	4,160,500
<b><u>Intersections</u></b>											
30 Hoit Road / Whitney Road Intersection Signalization											
General Donations	0	2,050,000	0	0	0	0	0	0	0	0	2,050,000
General Impact Fees Traf Dist 1	0	200,000	0	0	0	0	0	0	0	0	200,000
Subtotal	0	2,250,000	0	0	0	0	0	0	0	0	2,250,000
31 Broadway / West Street Intersection (McKee Square) Signalization											
General G.O. Bonds	0	0	1,800,000	0	0	0	0	0	0	0	1,800,000
General Impact Fees Traf Dist 3	0	200,000	0	0	0	0	0	0	0	0	200,000
Subtotal	0	200,000	1,800,000	0	0	0	0	0	0	0	2,000,000
34 North Main Street / Storrs Street Intersection Signalization											
General G.O. Bonds	200,000 *	0	0	0	0	0	0	0	0	0	200,000
General Impact Fees Traf Dist 1	24,000 *	0	0	0	0	0	0	0	0	0	24,000
General Impact Fees Traf Dist 2	15,790 *	0	0	0	0	0	0	0	0	0	15,790
General Impact Fees Traf Dist 3	8,630 *	0	0	0	0	0	0	0	0	0	8,630
General Impact Fees Traf Dist 4	122,260 *	0	0	0	0	0	0	0	0	0	122,260
Subtotal	370,680	0	0	0	0	0	0	0	0	0	370,680
283 Traffic Signals and Traffic Operations Improvements											
General Capital Close-out	8,130	0	0	0	0	0	0	0	0	0	8,130
General G.O. Bonds	30,000	42,000	205,000	30,000	30,000	230,000	30,000	30,000	205,000	0	832,000
Subtotal	38,130	42,000	205,000	30,000	30,000	230,000	30,000	30,000	205,000	0	840,130

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<b>519 Manchester Street/Old Turnpike Road Intersection Improvements</b>											
General G.O. Bonds	0	0	0	0	415,000	0	0	0	0	0	415,000
General Impact Fees Traf Dist 4	0	0	0	0	85,000	0	0	0	0	0	85,000
Subtotal	0	0	0	0	500,000	0	0	0	0	0	500,000
<b>520 Intersection Safety Improvements</b>											
General G.O. Bonds	0	0	0	50,000	100,000	150,000	0	0	0	0	300,000
Subtotal	0	0	0	50,000	100,000	150,000	0	0	0	0	300,000
<b>541 Regional Drive/Chenell Drive Intersection Improvements</b>											
General G.O. Bonds	0	0	0	0	0	850,000	0	0	0	0	850,000
General Impact Fees Traf Dist 4	0	0	0	0	150,000	0	0	0	0	0	150,000
Subtotal	0	0	0	0	150,000	850,000	0	0	0	0	1,000,000
<b>550 Roundabout Maintenance</b>											
General Capital Transfer	0	0	75,000	0	80,000	0	0	100,000	0	0	255,000
Subtotal	0	0	75,000	0	80,000	0	0	100,000	0	0	255,000
<b>570 Pleasant/Warren/Fruit Intersection Round About</b>											
General G.O. Bonds	0	0	0	0	0	0	0	0	0	1,500,000	1,500,000
Subtotal	0	0	0	0	0	0	0	0	0	1,500,000	1,500,000
<b>Total Intersections</b>	<b>408,810</b>	<b>2,492,000</b>	<b>2,080,000</b>	<b>80,000</b>	<b>860,000</b>	<b>1,230,000</b>	<b>30,000</b>	<b>130,000</b>	<b>205,000</b>	<b>1,500,000</b>	<b>9,015,810</b>
<b><u>Other Vehicles</u></b>											
<b>569 Parks and Cemeteries Small Turf Equipment</b>											
General G.O. Bonds	0	95,000	65,000	65,000	30,000	60,000	0	50,000	40,000	40,000	445,000
Subtotal	0	95,000	65,000	65,000	30,000	60,000	0	50,000	40,000	40,000	445,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2021-2030  
CAPITAL IMPROVEMENT  
PROJECT BY CATEGORY**

**PROJECT NUMBER AND DESCRIPTION**

<b>FUND/TYPE</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Ten Years</b>
<b>575 Police Vehicle &amp; Equipment Replacement</b>											
General Capital Transfer	130,000	190,000	190,000	200,000	200,000	210,000	210,000	0	0	0	1,330,000
General Equip Replace Reserve	50,000	0	0	0	0	0	0	0	0	0	50,000
General G.O. Bonds	150,000	0	0	0	0	0	0	0	0	0	150,000
Subtotal	330,000	190,000	190,000	200,000	200,000	210,000	210,000	0	0	0	1,530,000
Total Other Vehicles	330,000	285,000	255,000	265,000	230,000	270,000	210,000	50,000	40,000	40,000	1,975,000
 <b><u>Parking</u></b>											
<b>403 Parking Division Vehicle Replacement Program</b>											
Parking G.O. Bonds	0	45,000	0	0	0	0	55,000	0	55,000	0	155,000
Subtotal	0	45,000	0	0	0	0	55,000	0	55,000	0	155,000
 <b>432 North State Street Parking Garage (Formerly Firehouse Block)</b>											
Parking G.O. Bonds	350,000 *	3,310,000	0	0	75,000	0	0	750,000	0	100,000	4,585,000
Subtotal	350,000	3,310,000	0	0	75,000	0	0	750,000	0	100,000	4,585,000
 <b>433 School Street Parking Garage (Formerly Durgin Block)</b>											
Parking G.O. Bonds	0	0	0	0	600,000	0	0	0	0	2,100,000	2,700,000
Subtotal	0	0	0	0	600,000	0	0	0	0	2,100,000	2,700,000
 <b>529 Storrs Street Parking Garage (Formerly Capital Commons)</b>											
Parking G.O. Bonds	0	0	0	0	0	630,000	0	0	0	3,000,000	3,630,000
Subtotal	0	0	0	0	0	630,000	0	0	0	3,000,000	3,630,000

**\*Excluded from Budget Appropriation**

**2021-2030  
CAPITAL IMPROVEMENT  
PROJECT BY CATEGORY**

**PROJECT NUMBER AND DESCRIPTION**

FUND/TYPE	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
<b>595 Parking Meters</b>											
Parking Capital Close-out	30,226	0	0	0	0	0	0	0	0	0	30,226
Parking Capital Transfer	0	5,000	0	0	0	0	7,500	0	0	0	12,500
Parking G.O. Bonds	820,000 *	0	0	0	0	0	0	1,575,000	0	0	2,395,000
Subtotal	850,226	5,000	0	0	0	0	7,500	1,575,000	0	0	2,437,726
<b>596 Surface Lots</b>											
Parking G.O. Bonds	0	0	0	0	0	435,000	695,000	0	105,000	0	1,235,000
Subtotal	0	0	0	0	0	435,000	695,000	0	105,000	0	1,235,000
<b>597 Parking Beacons</b>											
Parking Capital Transfer	0	0	0	5,000	5,000	5,000	5,000	5,000	5,000	5,000	35,000
Parking G.O. Bonds	0	0	150,000	0	0	0	0	0	0	0	150,000
Subtotal	0	0	150,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	185,000
<b>627 Parking Strategic Plan</b>											
Parking G.O. Bonds	30,000 *	0	0	0	0	100,000	0	0	0	0	130,000
Subtotal	30,000	0	0	0	0	100,000	0	0	0	0	130,000
<b>Total Parking</b>	<b>1,230,226</b>	<b>3,360,000</b>	<b>150,000</b>	<b>5,000</b>	<b>680,000</b>	<b>1,170,000</b>	<b>762,500</b>	<b>2,330,000</b>	<b>165,000</b>	<b>5,205,000</b>	<b>15,057,726</b>
<b><u>Parks and Open Space</u></b>											
<b>51 White Park</b>											
General G.O. Bonds	265,000 *	0	305,000	235,000	70,000	60,000	125,000	150,000	10,000	0	1,220,000
Subtotal	265,000	0	305,000	235,000	70,000	60,000	125,000	150,000	10,000	0	1,220,000
<b>52 Keach Park</b>											
General G.O. Bonds	40,000 *	0	0	80,000	150,000	620,000	0	50,000	420,000	0	1,360,000
Subtotal	40,000	0	0	80,000	150,000	620,000	0	50,000	420,000	0	1,360,000

**\*Excluded from Budget Appropriation**

**2021-2030  
CAPITAL IMPROVEMENT  
PROJECT BY CATEGORY**

**PROJECT NUMBER AND DESCRIPTION**

FUND/TYPE	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
54 Russell Martin Park											
General G.O. Bonds	0	0	0	0	0	700,000	700,000	200,000	0	0	1,600,000
Subtotal	0	0	0	0	0	700,000	700,000	200,000	0	0	1,600,000
55 Rolfe Park											
General G.O. Bonds	0	0	0	85,000	150,000	60,000	0	20,000	0	300,000	615,000
Subtotal	0	0	0	85,000	150,000	60,000	0	20,000	0	300,000	615,000
56 Rollins Park											
General G.O. Bonds	0	175,000	0	40,000	40,000	200,000	0	175,000	0	14,000	644,000
Subtotal	0	175,000	0	40,000	40,000	200,000	0	175,000	0	14,000	644,000
57 Gustaf H. Lehtinen Park/Hero's Bridge											
General G.O. Bonds	0	0	0	0	0	0	0	110,000	0	0	110,000
Subtotal	0	0	0	0	0	0	0	110,000	0	0	110,000
59 Terrill Park											
General Donations	0	0	100,000	0	0	0	0	0	0	0	100,000
General G.O. Bonds	0	0	2,400,000	0	0	900,000	0	0	400,000	0	3,700,000
Subtotal	0	0	2,500,000	0	0	900,000	0	0	400,000	0	3,800,000
60 Kiwanis (Waterfront) Park											
General Donations	0	0	0	0	0	0	50,000	0	0	0	50,000
General G.O. Bonds	0	0	100,000	0	300,000	0	650,000	0	0	600,000	1,650,000
Subtotal	0	0	100,000	0	300,000	0	700,000	0	0	600,000	1,700,000
358 Garrison Park											
General G.O. Bonds	0	0	0	0	60,000	150,000	200,000	0	0	0	410,000
Subtotal	0	0	0	0	60,000	150,000	200,000	0	0	0	410,000

**\*Excluded from Budget Appropriation**

**2021-2030  
CAPITAL IMPROVEMENT  
PROJECT BY CATEGORY**

**PROJECT NUMBER AND DESCRIPTION**

FUND/TYPE	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
359 Merrill Park											
General G.O. Bonds	0	0	0	0	225,000	30,000	0	100,000	120,000	0	475,000
Subtotal	0	0	0	0	225,000	30,000	0	100,000	120,000	0	475,000
360 Kimball Park											
General G.O. Bonds	0	0	0	10,000	0	0	0	0	265,000	70,000	345,000
Subtotal	0	0	0	10,000	0	0	0	0	265,000	70,000	345,000
515 Golf Course Winter Recreation Improvements											
General Impact Fees Rec Dist 1	0	0	0	0	0	0	0	25,000	0	0	25,000
Subtotal	0	0	0	0	0	0	0	25,000	0	0	25,000
528 Pocket Parks											
General G.O. Bonds	0	0	65,000	0	0	200,000	0	0	0	0	265,000
Subtotal	0	0	65,000	0	0	200,000	0	0	0	0	265,000
557 Memorial Field											
General Donations	0	80,000	0	0	0	0	0	0	0	0	80,000
General G.O. Bonds	0	0	0	2,440,000	0	35,000	0	0	700,000	125,000	3,300,000
Subtotal	0	80,000	0	2,440,000	0	35,000	0	0	700,000	125,000	3,380,000
567 Penacook Riverfront Parks											
General G.O. Bonds	0	0	0	220,000	0	0	0	0	0	0	220,000
General Impact Fees Rec Dist 1	75,000 *	0	0	0	0	0	0	0	0	0	75,000
Other Tax Increment Financing	1,275,000 *	0	0	0	0	0	0	0	0	0	1,275,000
Subtotal	1,350,000	0	0	220,000	0	0	0	0	0	0	1,570,000
Total Parks and Open Space	1,655,000	255,000	2,970,000	3,110,000	995,000	2,955,000	1,725,000	830,000	1,915,000	1,109,000	17,519,000

\*Excluded from Budget Appropriation

**2021-2030  
CAPITAL IMPROVEMENT  
PROJECT BY CATEGORY**

**PROJECT NUMBER AND DESCRIPTION**

FUND/TYPE	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
<b><u>Public Buildings</u></b>											
63 City Wide Recreation Facility Improvements											
General G.O. Bonds	860,000 *	285,000	587,500	550,000	550,000	0	0	0	0	0	2,832,500
Subtotal	860,000	285,000	587,500	550,000	550,000	0	0	0	0	0	2,832,500
65 City Hall Renovations											
General G.O. Bonds	90,000	2,075,000	530,000	10,000	0	100,000	0	0	0	0	2,805,000
Subtotal	90,000	2,075,000	530,000	10,000	0	100,000	0	0	0	0	2,805,000
68 Library											
General Donations	0	0	0	0	0	0	95,000	970,000	0	0	1,065,000
General G.O. Bonds	0	0	500,000	0	0	0	875,000	8,730,000	0	0	10,105,000
Subtotal	0	0	500,000	0	0	0	970,000	9,700,000	0	0	11,170,000
323 Combined Operations & Maintenance Facility (COMF) Improvements											
General G.O. Bonds	225,000	415,000	90,000	30,000	0	0	100,000	0	0	0	860,000
Sewer G.O. Bonds	110,000	202,500	45,000	15,000	0	0	50,000	0	0	0	422,500
Water G.O. Bonds	110,000	202,500	45,000	15,000	0	0	50,000	0	0	0	422,500
Subtotal	445,000	820,000	180,000	60,000	0	0	200,000	0	0	0	1,705,000
551 Library Maintenance											
General Capital Transfer	0	0	10,000	0	0	0	0	0	0	4,000	14,000
General G.O. Bonds	130,000 *	40,000	330,000	130,000	100,000	300,000	0	275,000	0	0	1,305,000
Subtotal	130,000	40,000	340,000	130,000	100,000	300,000	0	275,000	0	4,000	1,319,000
583 East Concord Fire Station											
General G.O. Bonds	0	0	0	0	0	0	0	6,000,000	0	0	6,000,000
Subtotal	0	0	0	0	0	0	0	6,000,000	0	0	6,000,000

**\*Excluded from Budget Appropriation**

**2021-2030  
CAPITAL IMPROVEMENT  
PROJECT BY CATEGORY**

**PROJECT NUMBER AND DESCRIPTION**

FUND/TYPE	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
594 New Central Fire Station											
General G.O. Bonds	0	0	0	0	0	0	14,000,000	0	0	0	14,000,000
Subtotal	0	0	0	0	0	0	14,000,000	0	0	0	14,000,000
Total Public Buildings	1,525,000	3,220,000	2,137,500	750,000	650,000	400,000	15,170,000	15,975,000	0	4,000	39,831,500
<b><u>Public Safety</u></b>											
230 Opticom Replacement											
General G.O. Bonds	0	0	0	0	0	0	0	0	0	20,000	20,000
General Highway Reserve	0	15,000	0	15,000	0	20,000	0	20,000	0	0	70,000
Subtotal	0	15,000	0	15,000	0	20,000	0	20,000	0	20,000	90,000
252 Fire Station Improvements											
General G.O. Bonds	60,000	0	350,000	0	0	0	0	0	0	80,000	490,000
Subtotal	60,000	0	350,000	0	0	0	0	0	0	80,000	490,000
305 Fire Department Communications Equipment											
General G.O. Bonds	0	0	0	0	0	0	700,000	0	0	0	700,000
Subtotal	0	0	0	0	0	0	700,000	0	0	0	700,000
335 Thermal Imaging Cameras											
General Capital Transfer	0	35,000	0	0	0	0	0	0	0	0	35,000
General G.O. Bonds	0	0	0	0	45,000	0	0	0	0	60,000	105,000
Subtotal	0	35,000	0	0	45,000	0	0	0	0	60,000	140,000
368 Police Department Communications Equipment											
General G.O. Bonds	175,000	175,000	0	0	0	0	80,000	0	0	0	430,000
Parking G.O. Bonds	35,000	0	0	0	0	0	0	0	0	0	35,000
Subtotal	210,000	175,000	0	0	0	0	80,000	0	0	0	465,000

**\*Excluded from Budget Appropriation**



**2021-2030  
CAPITAL IMPROVEMENT  
PROJECT BY CATEGORY**

**PROJECT NUMBER AND DESCRIPTION**

<b>FUND/TYPE</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Ten Years</b>	
<b>370 Police Department Ballistic Vest Replacement Program</b>												
General G.O. Bonds	75,000	0	0	0	0	80,000	0	0	0	0	155,000	
Subtotal	75,000	0	0	0	0	80,000	0	0	0	0	155,000	
<b>375 Fire Department Boats</b>												
General Capital Transfer	0	0	0	0	0	30,000	0	0	0	0	30,000	
General G.O. Bonds	0	0	30,000	0	0	0	0	0	0	40,000	70,000	
Subtotal	0	0	30,000	0	0	30,000	0	0	0	40,000	100,000	
<b>376 Fire Department Hose &amp; Equipment Replacement</b>												
General Capital Transfer	0	0	25,000	30,000	0	30,000	0	0	0	0	85,000	
General G.O. Bonds	110,000	0	0	0	0	0	0	35,000	0	80,000	225,000	
Subtotal	110,000	0	25,000	30,000	0	30,000	0	35,000	0	80,000	310,000	
<b>484 Police Station Improvements</b>												
General G.O. Bonds	50,000	0	100,000	0	0	0	0	0	0	0	150,000	
Subtotal	50,000	0	100,000	0	0	0	0	0	0	0	150,000	
<b>521 Police Firearms Range Improvements</b>												
General Capital Transfer	0	0	0	0	20,000	0	0	0	0	0	20,000	
Subtotal	0	0	0	0	20,000	0	0	0	0	0	20,000	
<b>527 Fire Department EMS Equipment Replacement</b>												
General G.O. Bonds	0	0	0	500,000	0	0	0	0	0	0	500,000	
Subtotal	0	0	0	500,000	0	0	0	0	0	0	500,000	
<b>555 Handgun Replacement</b>												
General Capital Transfer	0	0	0	0	0	0	50,000	0	0	0	50,000	
Subtotal	0	0	0	0	0	0	50,000	0	0	0	50,000	

**\*Excluded from Budget Appropriation**

**2021-2030  
CAPITAL IMPROVEMENT  
PROJECT BY CATEGORY**

**PROJECT NUMBER AND DESCRIPTION**

<b>FUND/TYPE</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Ten Years</b>
<b>560 Fire Training Facility</b>											
General G.O. Bonds	0	0	0	0	0	0	0	500,000	0	0	500,000
Subtotal	0	0	0	0	0	0	0	500,000	0	0	500,000
<b>561 Fire Alarm Infrastructure Replacement</b>											
General Capital Close-out	46,714	0	0	0	0	0	0	0	0	0	46,714
General G.O. Bonds	30,000	93,000	93,000	93,000	20,000	20,000	20,000	20,000	20,000	20,000	429,000
Subtotal	76,714	93,000	93,000	93,000	20,000	20,000	20,000	20,000	20,000	20,000	475,714
<b>573 Fire Department Personnel Protective Equipment</b>											
General Capital Transfer	50,000	25,000	30,000	30,000	30,000	30,000	0	0	0	0	195,000
General G.O. Bonds	0	0	0	0	750,000	30,000	31,200	31,200	31,200	31,200	904,800
Subtotal	50,000	25,000	30,000	30,000	780,000	60,000	31,200	31,200	31,200	31,200	1,099,800
<b>598 TASER Replacement</b>											
General G.O. Bonds	0	0	50,000	50,000	0	0	0	60,000	60,000	0	220,000
Subtotal	0	0	50,000	50,000	0	0	0	60,000	60,000	0	220,000
<b>618 Unmanned Aerial System (UAS)</b>											
General Donations	0	0	0	100,000	0	0	0	0	0	0	100,000
Subtotal	0	0	0	100,000	0	0	0	0	0	0	100,000
<b>620 Police Department Security Fencing</b>											
General G.O. Bonds	0	0	30,000	0	0	0	0	0	0	0	30,000
Subtotal	0	0	30,000	0	0	0	0	0	0	0	30,000
<b>621 Police Department Booking Room Renovations</b>											
General G.O. Bonds	40,000	0	0	0	0	0	0	0	0	0	40,000
Subtotal	40,000	0	0	0	0	0	0	0	0	0	40,000

**\*Excluded from Budget Appropriation**

**2021-2030  
CAPITAL IMPROVEMENT  
PROJECT BY CATEGORY**

**PROJECT NUMBER AND DESCRIPTION**

<b>FUND/TYPE</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Ten Years</b>
Total Public Safety	671,714	343,000	708,000	818,000	865,000	240,000	881,200	666,200	111,200	331,200	5,635,514
<b><u>Sewer Collection</u></b>											
91 Sewer Main Rehabilitation and Construction											
Sewer Capital Transfer	40,000 *	55,000	40,000	50,000	40,000	40,000	40,000	40,000	40,000	40,000	425,000
Sewer G.O. Bonds	0	0	375,000	0	115,000	0	0	450,000	0	4,000,000	4,940,000
Subtotal	40,000	55,000	415,000	50,000	155,000	40,000	40,000	490,000	40,000	4,040,000	5,365,000
275 Sewer Pump Station Improvements											
Sewer Capital Close-out	240,692	0	0	0	0	0	0	0	0	0	240,692
Sewer G.O. Bonds	360,000	0	50,000	450,000	180,000	450,000	0	0	0	0	1,490,000
Sewer Mountain Green Reserve	30,000	50,000	300,000	0	0	0	0	0	0	0	380,000
Subtotal	630,692	50,000	350,000	450,000	180,000	450,000	0	0	0	0	2,110,692
410 Sewer Video Inspection Equipment											
Sewer Capital Transfer	0	0	0	0	0	0	20,000	0	0	0	20,000
Sewer G.O. Bonds	0	80,000	0	0	0	0	0	0	0	0	80,000
Subtotal	0	80,000	0	0	0	0	20,000	0	0	0	100,000
Total Sewer Collection	670,692	185,000	765,000	500,000	335,000	490,000	60,000	490,000	40,000	4,040,000	7,575,692

**Sewer Treatment**

89 Hall Street Waste Water Treatment Plant Odor Control

Sewer G.O. Bonds	0	0	0	0	0	0	450,000	7,100,000	0	100,000	7,650,000
Subtotal	0	0	0	0	0	0	450,000	7,100,000	0	100,000	7,650,000

\*Excluded from Budget Appropriation

**2021-2030  
CAPITAL IMPROVEMENT  
PROJECT BY CATEGORY**

**PROJECT NUMBER AND DESCRIPTION**

<b>FUND/TYPE</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Ten Years</b>
<b>104 Hall Street Waste Water Treatment Plant Improvements</b>											
Sewer Capital Transfer	0	0	15,000	0	0	0	0	0	0	0	15,000
Sewer G.O. Bonds	1,025,000	2,225,000	1,200,000	1,375,000	2,025,000	3,470,000	18,070,000	2,375,000	3,300,000	1,000,000	36,065,000
Subtotal	1,025,000	2,225,000	1,215,000	1,375,000	2,025,000	3,470,000	18,070,000	2,375,000	3,300,000	1,000,000	36,080,000
<b>466 Penacook Waste Water Treatment Plant Improvements</b>											
Sewer Capital Transfer	0	0	0	0	0	0	0	15,000	0	0	15,000
Sewer G.O. Bonds	55,000	100,000	500,000	160,000	775,000	350,000	2,100,000	175,000	525,000	450,000	5,190,000
Subtotal	55,000	100,000	500,000	160,000	775,000	350,000	2,100,000	190,000	525,000	450,000	5,205,000
<b>Total Sewer Treatment</b>	<b>1,080,000</b>	<b>2,325,000</b>	<b>1,715,000</b>	<b>1,535,000</b>	<b>2,800,000</b>	<b>3,820,000</b>	<b>20,620,000</b>	<b>9,665,000</b>	<b>3,825,000</b>	<b>1,550,000</b>	<b>48,935,000</b>
<b><u>Sidewalks and Streetscapes</u></b>											
<b>17 Sidewalk, Bikeway and Streetscape Improvements</b>											
General G.O. Bonds	0	0	225,000	0	250,000	0	275,000	0	300,000	0	1,050,000
Subtotal	0	0	225,000	0	250,000	0	275,000	0	300,000	0	1,050,000
<b>380 Neighborhood Safety Improvements</b>											
General Donations	0	25,000	0	0	0	0	0	0	0	0	25,000
General G.O. Bonds	0	40,000	0	0	0	0	0	0	0	0	40,000
Subtotal	0	65,000	0	0	0	0	0	0	0	0	65,000
<b>543 Merrimack River Greenway Trail Project</b>											
General Donations	0	0	200,000	0	1,100,000	0	0	0	0	0	1,300,000
General G.O. Bonds	0	0	0	0	1,100,000	0	0	0	0	0	1,100,000
Other State	0	0	800,000	0	8,800,000	0	0	0	0	0	9,600,000
Subtotal	0	0	1,000,000	0	11,000,000	0	0	0	0	0	12,000,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2021-2030  
CAPITAL IMPROVEMENT  
PROJECT BY CATEGORY**

**PROJECT NUMBER AND DESCRIPTION**

FUND/TYPE	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
591 Sidewalk Cleanliness											
General Donations	0	0	0	0	0	0	0	0	0	30,000	30,000
General G.O. Bonds	0	0	0	0	0	0	0	0	0	90,000	90,000
Subtotal	0	0	0	0	0	0	0	0	0	120,000	120,000
Total Sidewalks and Streetscapes	0	65,000	1,225,000	0	11,250,000	0	275,000	0	300,000	120,000	13,235,000
<b><u>Solid Waste Management</u></b>											
381 Landfill Closure and Maintenance											
General G.O. Bonds	0	0	0	0	0	0	8,120,000	0	0	0	8,120,000
Subtotal	0	0	0	0	0	0	8,120,000	0	0	0	8,120,000
447 Landfill Soil Vapor Extraction Systems											
Solid Waste Capital Transfer	0	0	0	0	0	0	0	10,000	10,000	0	20,000
Solid Waste G.O. Bonds	0	0	0	0	0	0	125,000	45,000	0	0	170,000
Subtotal	0	0	0	0	0	0	125,000	55,000	10,000	0	190,000
Total Solid Waste Management	0	0	0	0	0	0	8,245,000	55,000	10,000	0	8,310,000
<b><u>Storm Sewer</u></b>											
83 Storm Water Improvements											
General G.O. Bonds	450,000	0	100,000	650,000	1,250,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	9,950,000
Subtotal	450,000	0	100,000	650,000	1,250,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	9,950,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2021-2030  
CAPITAL IMPROVEMENT  
PROJECT BY CATEGORY**

**PROJECT NUMBER AND DESCRIPTION**

FUND/TYPE	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
571 I-393/Horseshoe Pond Drainage Improvements											
General G.O. Bonds	0	0	100,000	0	0	0	0	0	0	0	100,000
Other State	600,000 *	0	0	0	0	0	0	0	0	0	600,000
Subtotal	600,000	0	100,000	0	0	0	0	0	0	0	700,000
Total Storm Sewer	1,050,000	0	200,000	650,000	1,250,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	10,650,000
<b><u>Street Corridor Improvements</u></b>											
36 Manchester Street / Route 3 South											
General G.O. Bonds	0	0	0	0	300,000	125,000	0	6,900,000	0	0	7,325,000
Sewer G.O. Bonds	0	0	0	0	0	0	300,000	0	0	0	300,000
Water G.O. Bonds	0	0	0	0	0	0	0	140,000	0	0	140,000
Subtotal	0	0	0	0	300,000	125,000	300,000	7,040,000	0	0	7,765,000
505 South Main Street Corridor Improvements											
General G.O. Bonds	0	0	0	0	0	0	0	0	160,000	1,150,000	1,310,000
Subtotal	0	0	0	0	0	0	0	0	160,000	1,150,000	1,310,000
600 Impact Fee Ordinance Update											
General Capital Transfer	0	0	0	0	0	0	0	20,000	0	0	20,000
Subtotal	0	0	0	0	0	0	0	20,000	0	0	20,000
611 Eastman Street Retaining Wall											
General G.O. Bonds	0	0	0	0	0	0	0	190,000	0	0	190,000
Subtotal	0	0	0	0	0	0	0	190,000	0	0	190,000
Total Street Corridor Improvements	0	0	0	0	300,000	125,000	300,000	7,250,000	160,000	1,150,000	9,285,000

\*Excluded from Budget Appropriation

**2021-2030  
CAPITAL IMPROVEMENT  
PROJECT BY CATEGORY**

**PROJECT NUMBER AND DESCRIPTION**

FUND/TYPE	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
<b><u>Street Rehabilitation</u></b>											
78 Annual Highway Improvement Program											
General Highway Reserve	2,212,000	2,375,000	2,550,000	2,710,000	2,710,000	2,800,000	2,900,000	3,000,000	3,000,000	3,000,000	27,257,000
Subtotal	2,212,000	2,375,000	2,550,000	2,710,000	2,710,000	2,800,000	2,900,000	3,000,000	3,000,000	3,000,000	27,257,000
Total Street Rehabilitation	2,212,000	2,375,000	2,550,000	2,710,000	2,710,000	2,800,000	2,900,000	3,000,000	3,000,000	3,000,000	27,257,000
<b><u>Streets New Construction</u></b>											
18 Storrs Street Extension, North & South											
General G.O. Bonds	0	0	0	0	0	0	0	0	500,000	5,000,000	5,500,000
Other Tax Increment Financing	9,300,000 *	0	0	0	0	0	0	0	0	0	9,300,000
Subtotal	9,300,000	0	0	0	0	0	0	0	500,000	5,000,000	14,800,000
40 Langley Parkway											
General Donations	0	0	0	2,860,400	0	0	0	0	0	0	2,860,400
General G.O. Bonds	0	0	0	2,860,400	0	6,795,000	0	0	0	0	9,655,400
Subtotal	0	0	0	5,720,800	0	6,795,000	0	0	0	0	12,515,800
502 Whitney Road Extension											
General G.O. Bonds	0	0	0	0	3,000,000	0	0	0	0	0	3,000,000
Sewer G.O. Bonds	0	0	0	0	525,000	0	0	0	0	0	525,000
Subtotal	0	0	0	0	3,525,000	0	0	0	0	0	3,525,000
Total Streets New Construction	9,300,000	0	0	5,720,800	3,525,000	6,795,000	0	0	500,000	5,000,000	30,840,800

\*Excluded from Budget Appropriation

**2021-2030  
CAPITAL IMPROVEMENT  
PROJECT BY CATEGORY**

**PROJECT NUMBER AND DESCRIPTION**

FUND/TYPE	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
<b><u>Water Distribution System</u></b>											
84 Water Main Cleaning & Lining											
Water G.O. Bonds	0	0	0	0	575,000	260,000	0	575,000	0	0	1,410,000
Subtotal	0	0	0	0	575,000	260,000	0	575,000	0	0	1,410,000
85 Water Main Replacement											
Water Capital Close-out	428,056	0	0	0	0	0	0	0	0	0	428,056
Water G.O. Bonds	370,000	0	0	0	0	0	0	0	0	0	370,000
Subtotal	798,056	0	0	0	0	0	0	0	0	0	798,056
86 Water Main Construction											
Water Capital Transfer	0	0	0	10,000	0	0	0	0	0	0	10,000
Water G.O. Bonds	0	0	0	0	1,000,000	0	0	0	0	0	1,000,000
Subtotal	0	0	0	10,000	1,000,000	0	0	0	0	0	1,010,000
244 Water Meter Replacement Program											
Water Capital Transfer	100,000	125,000	125,000	125,000	150,000	150,000	150,000	150,000	150,000	175,000	1,400,000
Subtotal	100,000	125,000	125,000	125,000	150,000	150,000	150,000	150,000	150,000	175,000	1,400,000
451 Leak Detection											
Water G.O. Bonds	10,000	0	0	0	0	10,000	0	0	0	0	20,000
Subtotal	10,000	0	0	0	0	10,000	0	0	0	0	20,000
Total Water Distribution System	908,056	125,000	125,000	135,000	1,725,000	420,000	150,000	725,000	150,000	175,000	4,638,056

**\*Excluded from Budget Appropriation**



**2021-2030  
CAPITAL IMPROVEMENT  
PROJECT BY CATEGORY**

**PROJECT NUMBER AND DESCRIPTION**

FUND/TYPE	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
<b><u>Water Treatment</u></b>											
88 Water Plant Improvements											
Water Capital Transfer	5,000	0	0	0	0	0	0	0	0	0	5,000
Water G.O. Bonds	250,000	100,000	90,000	100,000	230,000	150,000	400,000	400,000	0	950,000	2,670,000
Subtotal	255,000	100,000	90,000	100,000	230,000	150,000	400,000	400,000	0	950,000	2,675,000
114 Penacook Lake Dam and Spillway Rehabilitation											
Water G.O. Bonds	175,000	0	0	250,000	0	0	0	0	0	0	425,000
Subtotal	175,000	0	0	250,000	0	0	0	0	0	0	425,000
124 Water System SCADA Improvements											
Water Capital Transfer	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000
Subtotal	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000
321 Water System Master Plan & Implementation											
Water Capital Transfer	50,000	0	0	0	0	0	0	0	0	0	50,000
Water G.O. Bonds	0	0	0	0	0	40,000	0	0	90,000	0	130,000
Subtotal	50,000	0	0	0	0	40,000	0	0	90,000	0	180,000
345 Water Supply Well Field Maintenance											
Water G.O. Bonds	0	0	0	0	0	0	0	150,000	0	0	150,000
Subtotal	0	0	0	0	0	0	0	150,000	0	0	150,000
347 Water Storage Tank Repairs											
Water G.O. Bonds	0	0	50,000	75,000	40,000	50,000	55,000	55,000	80,000	0	405,000
Subtotal	0	0	50,000	75,000	40,000	50,000	55,000	55,000	80,000	0	405,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2021-2030  
CAPITAL IMPROVEMENT  
PROJECT BY CATEGORY**

**PROJECT NUMBER AND DESCRIPTION**

<b>FUND/TYPE</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Ten Years</b>
372 Water System Pump Station Improvements											
Water G.O. Bonds	0	0	180,000	0	1,020,000	0	0	0	0	0	1,200,000
Subtotal	0	0	180,000	0	1,020,000	0	0	0	0	0	1,200,000
482 Water System Asset Management											
Water G.O. Bonds	0	0	0	0	90,000	0	0	0	0	0	90,000
Subtotal	0	0	0	0	90,000	0	0	0	0	0	90,000
Total Water Treatment	510,000	130,000	350,000	455,000	1,410,000	270,000	485,000	635,000	200,000	980,000	5,425,000
Grand Total	25,380,184	29,296,500	22,089,000	23,758,300	39,123,168	32,568,724	63,200,868	50,359,420	19,238,200	30,268,200	335,282,564

**\*Excluded from Budget Appropriation**